

Did you know?

- 1,343 new food outlets opened in Dubai in 2021
- UAE unemployment rate dropped to 3.9% from %6.7 in 2021
- Dubai unemployment rate is 0.5% as population crosses 3.5M
- UAE GDP per capita is \$47.8K in 2021 with highest in last decade

Sources:

https://www.khaleejtimes.com/food/dubai-1343-new-food-outlets-opened-in-emirate-in-2021?_refresh=true United Arab Emirates Unemployment Rate - 2022 Data - 2023 Forecast (tradingeconomics.com) https://www.khaleejtimes.com/business/dubai-unemployment-rate-at-just-0-5-as-population-crosses-3-5-million-mark https://www.imf.org/external/datamapper/NGDPDPC@WEO/OEMDC/ADVEC/WEOWORLD/ARE

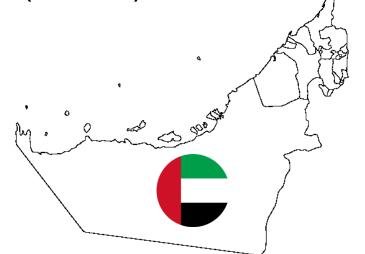




Trade dimensions have changed over the last few years

7 emirates covered (urban)

39 channels enumerated



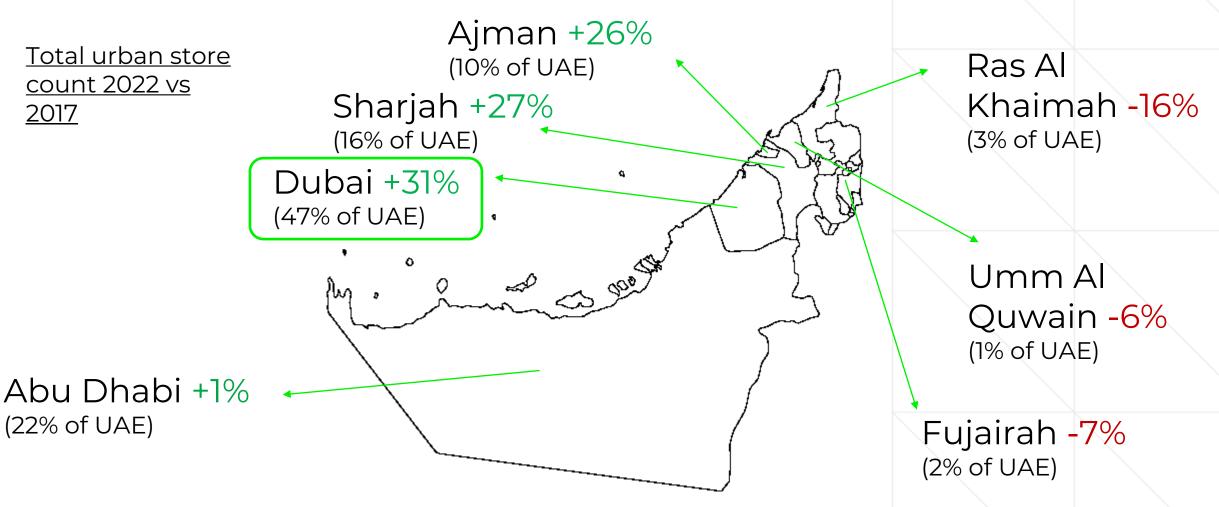
53K outlets are enumerated

Trade universe in urban reflects +19% growth vs 2017

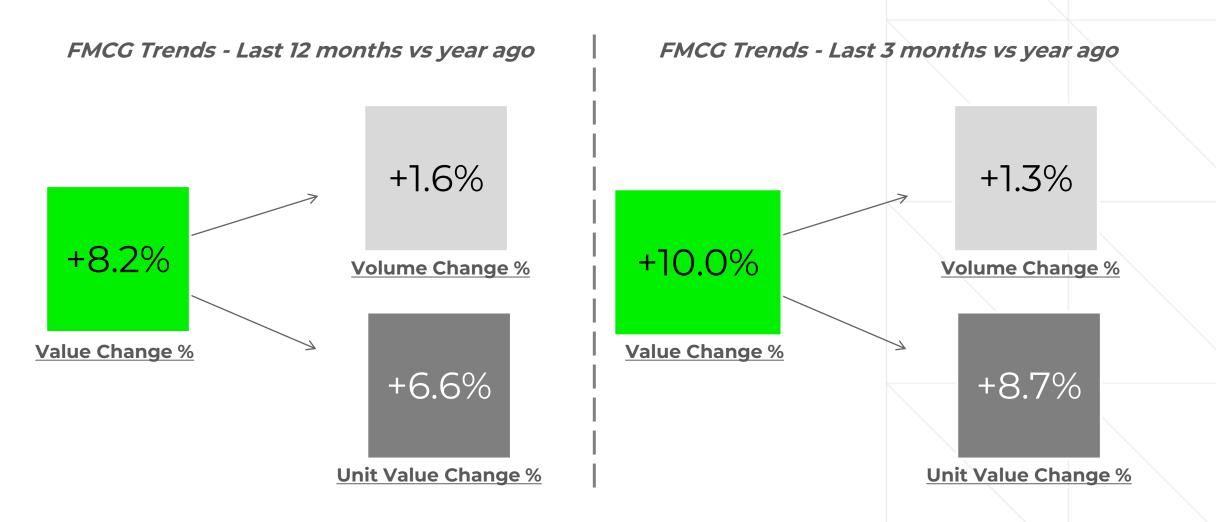
Standard FMCG channels* are growing faster with **+28**%

One of the top growing band is Coffee/Tea Shops with **+112%** growth

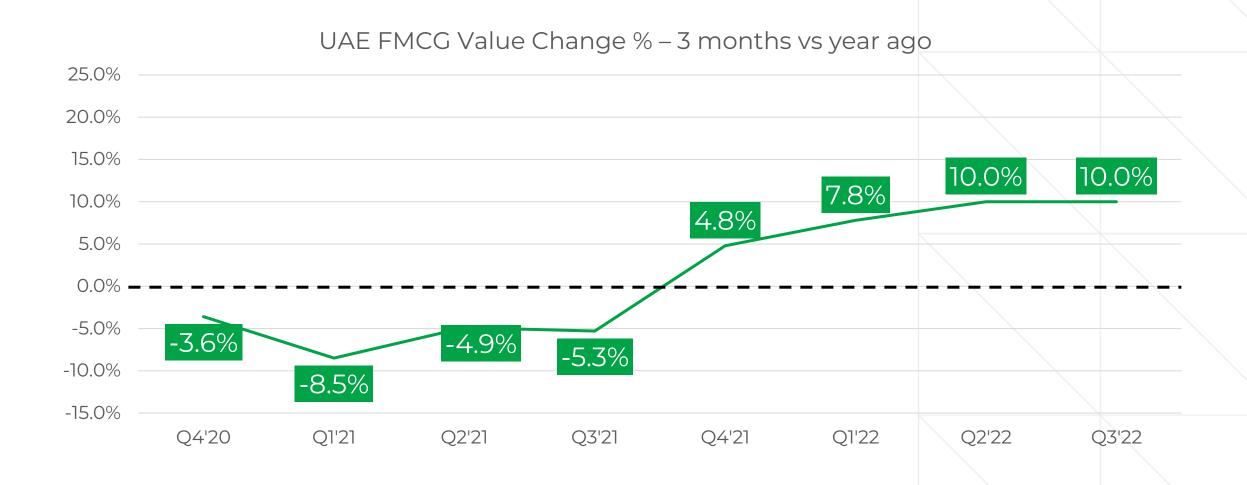
Biggest contribution to growth comes from Dubai with the help of new residency areas (+46% growth for standard FMCG channels*)



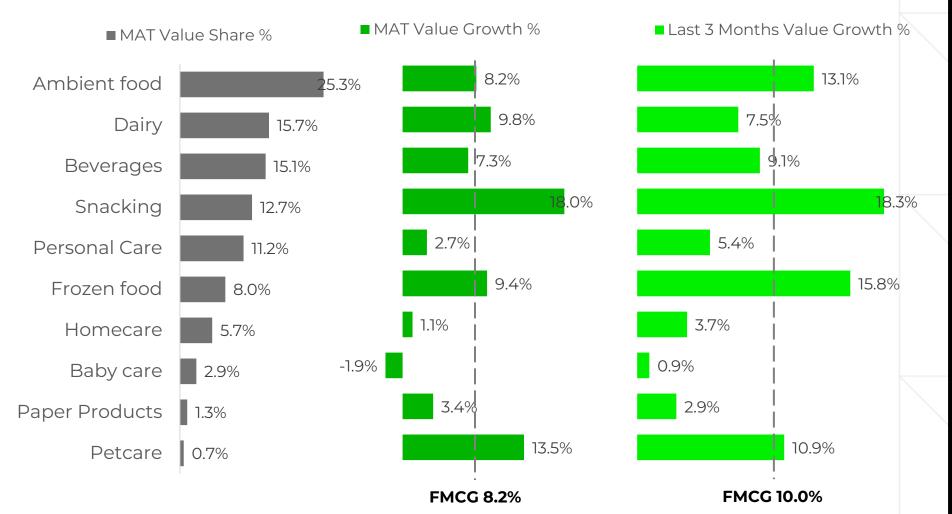
UAE market continues to show consumption growth in recent figures despite further average price increases



UAE FMCG market has been showing growth for the last 1 year

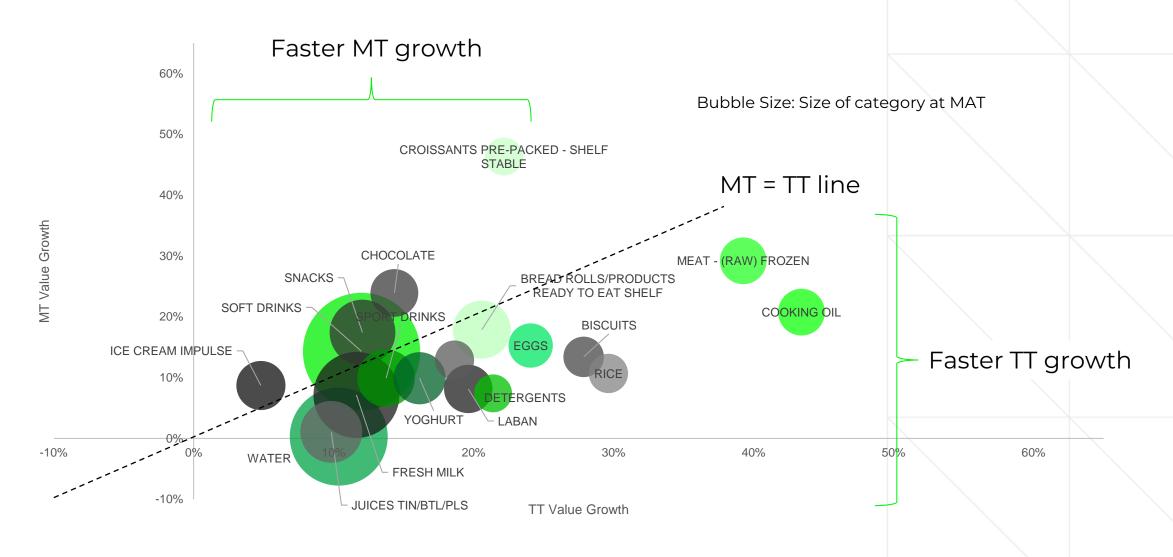


Majority of the industries witnessed improved growth figures in short term, mostly led by TT



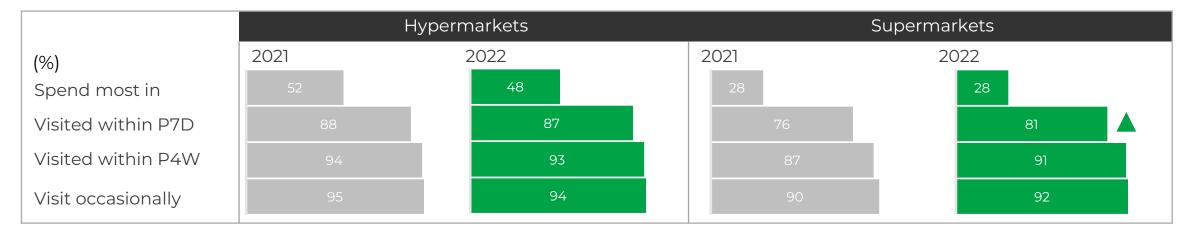
Improved performance is coming from both Modern Trade and Traditional Trade while consumption growth is more evident in **Traditional Trade**

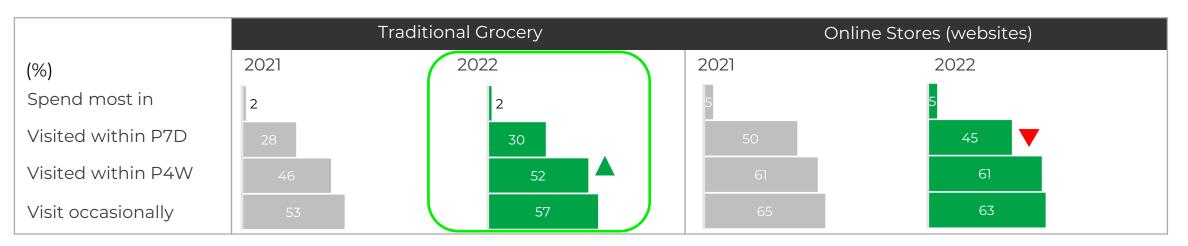
In fact, across top 20 categories, 75% of them are growing faster in Traditional Trade vs Modern Trade



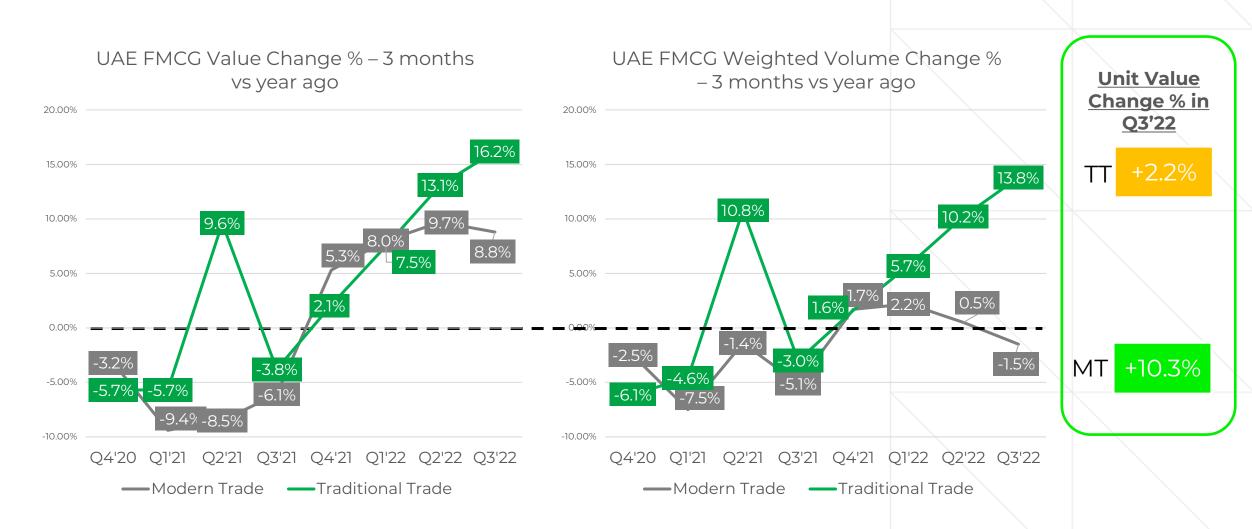
Although Traditional Trade is not where consumers spend most time, they do visit more frequently this year

Channel relationship tiers



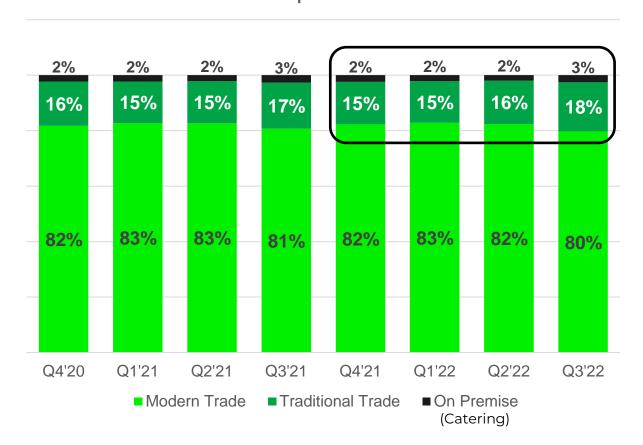


Modern Trade growth comes mainly from average price increases while consumption is picking up in Traditional Trade



Traditional Trade is leading the growth and has now reached highest share!

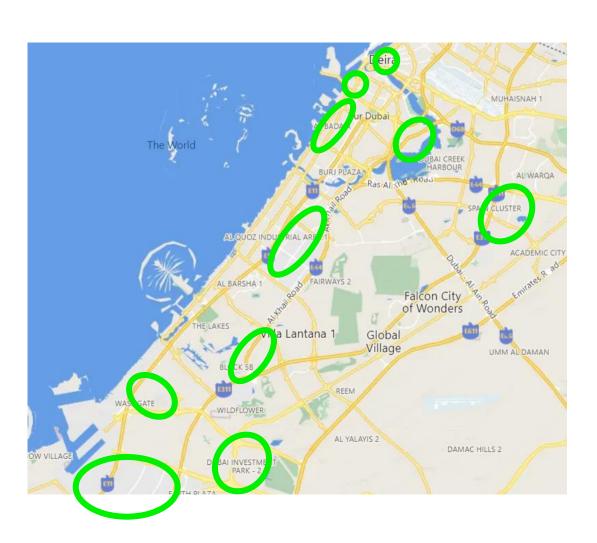
Channel Importance - Value



Did you know?

Dubai is leading the increase of Grocery stores in last 1.5 year with +35% growth. There are ~600 stores opened up

Both existing popular areas and also emerging areas witnessing increased number of grocery stores



Top growing areas amongst top 15 areas in Dubai for Groceries

Al Quoz +182%
Al Badaa +100%
Warsan +66%
Naif +63%
Al Souk Al Khabeer +63%

Emerging areas with small base in 2017

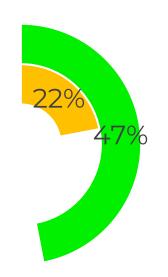
Jumeirah Village Dubai Investment Park Jabal Ali Jabal Ali Village Al Jadaf Many more...

Source: NielsenIQ UAE Census 2022 vs. 2017

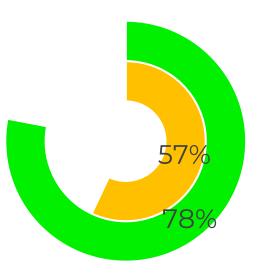
Groceries are getting more sophisticated vs 5 years ago with more variety of baskets and technical capabilities

Dubai Groceries

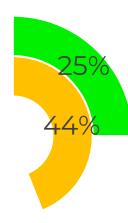




One Door Cooler Available

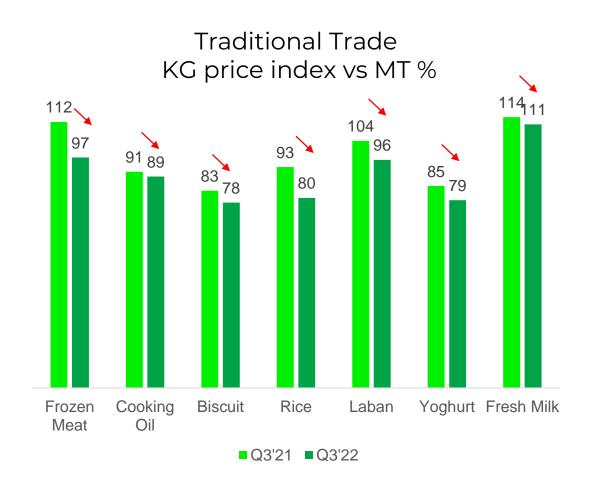


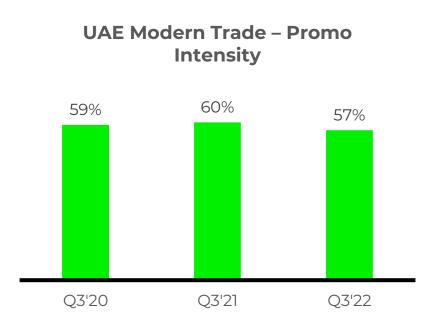
>50% Selling Area
Dedicated for Food



Inner: 2017 Outer: 2022

A common theme for faster growing categories in TT is drop in relative price index vs Modern Trade. Promotion intensity in MT goes down which also impacts higher price increase in MT





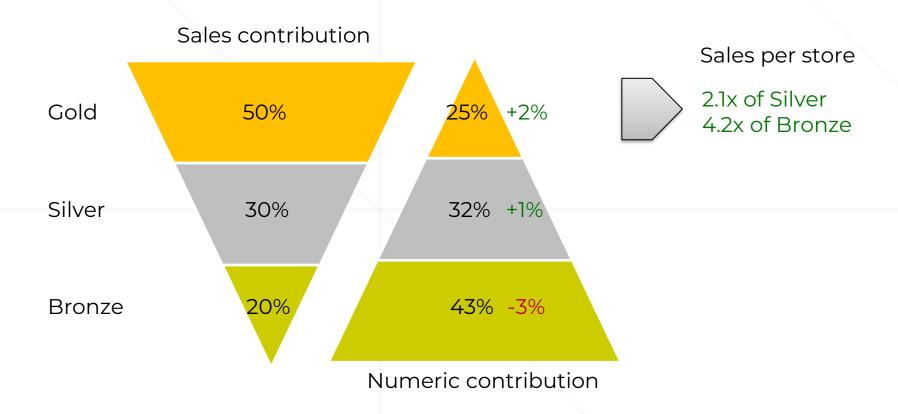
Traditional trade offers more and more choice also

| Average # of items / store | Large groceries | | | Medium/Small groceries | |
|----------------------------|-----------------|------|----------|------------------------|------|
| | 2019 | 2022 | | 2019 | 2022 |
| Oil | 17 | 20 | | 11 | 13 🔺 |
| Choc | 17 | 20 | ^ | 22 | 24 🔺 |
| Yoghurt | 22 | 20 | • | 16 | 15 🔻 |
| Fresh milk | 32 | 33 | _ | 26 | 27 📥 |
| Frozen Meat | 15 | 20 | _ | 10 | 13 🔺 |
| Haircare | 8 | 8 | _ | 6 | 5 🔻 |
| Detergent | 11 | 11 | _ | 8 | 8 📥 |
| Skincare/Barsoap | 3 | 2 | • | 11 | 13 📥 |

| Hero SKUs in TT are different and fewer | | | | | |
|---|-----|----|--|--|--|
| # items contributing to 80% of category | MT | TT | | | |
| Chocolates | 337 | 46 | | | |
| Yoghurt | 55 | 15 | | | |
| Detergent | 91 | 13 | | | |
| | | | | | |

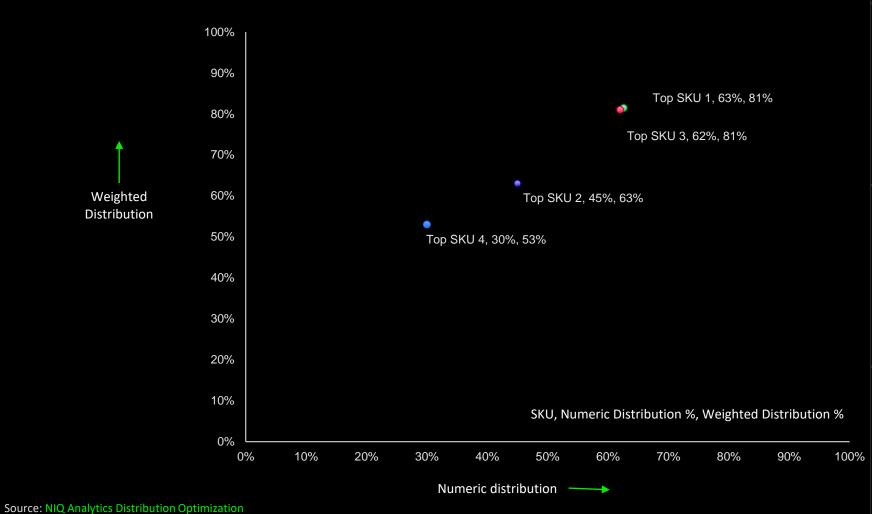
Focus sales energies where it matters

More stores now in the top tiers



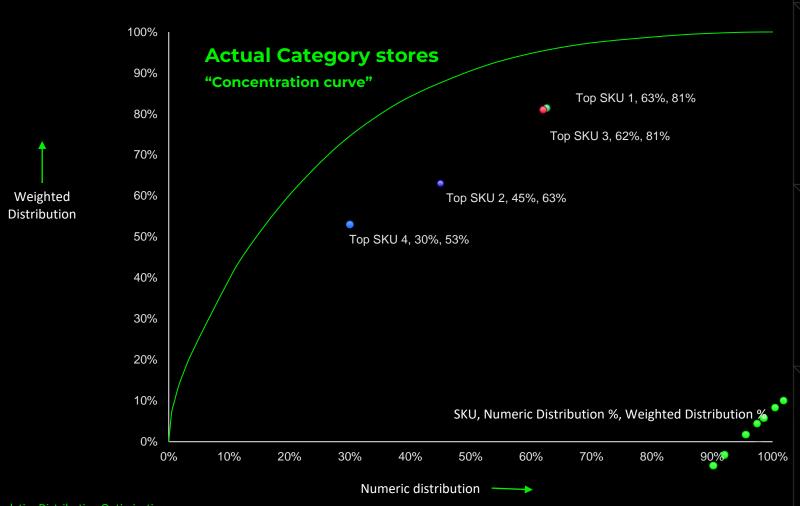
Top brands show the way?

Key top SKUs in a Personal care category in UAE



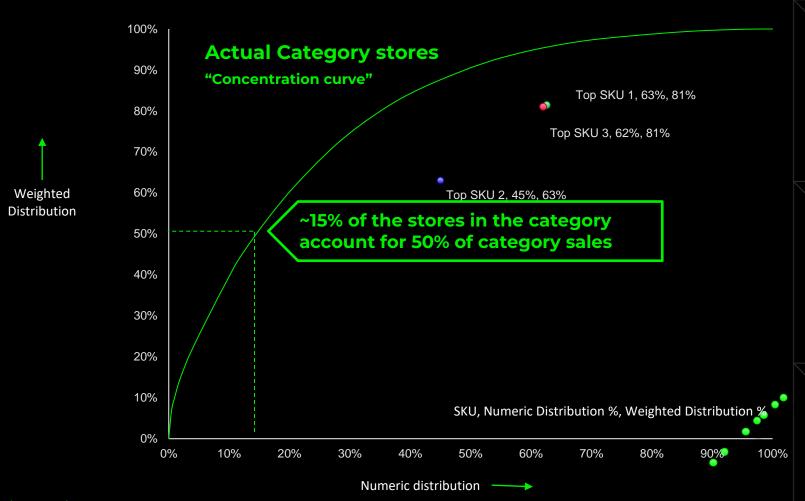
Top brands show the way?

Key top SKUs in a Personal care category in UAE



Efficient distribution based on category sales can amplify returns

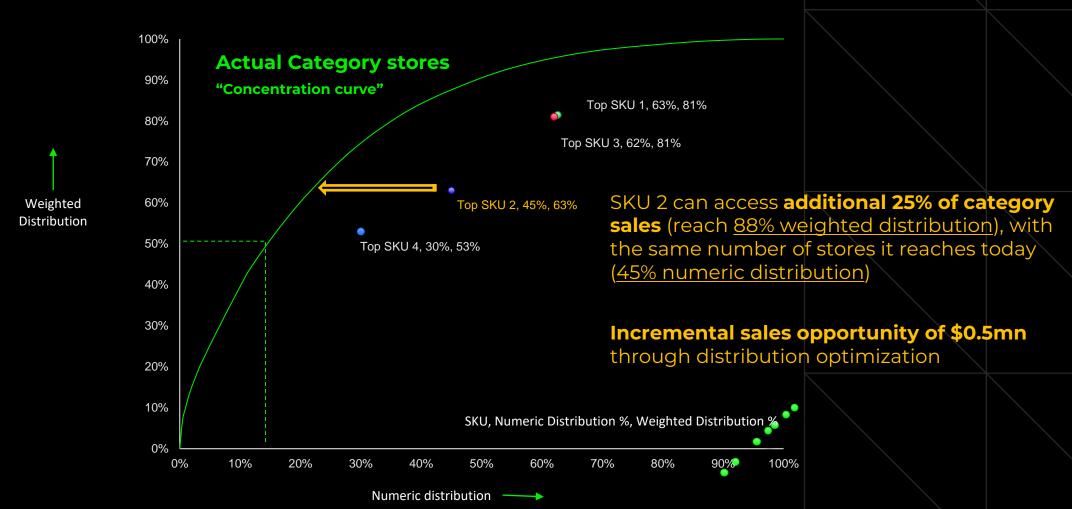
Key top SKUs in a Personal care category in UAE



Source: NIQ Analytics Distribution Optimization

Efficient distribution based on category sales can amplify returns

Key top SKUs in a Personal care category in UAE



Source: NIQ Analytics Distribution Optimization

Evolving UAE trade and FMCG dynamics leading certain changes

1. UAE's retail landscape is positively impacted post Expo and Dubai is leading the way

Key take aways

- 2. Traditional Trade is becoming more important, and stores are getting more sophisticated with wider variety & technology
 - 3. Increased SKU number & diversity of categories making shelf more competitive. It is crucial to define right stores for you as Gold stores changes

Thank you

UAE Retail Census 2021-22

Total stores captured: 53K

Fieldwork: Nov '21-May'22

Channels covered: Modern Trade, Self Service, Traditional Trade, Catering, Leisure, Tobacco,

others

Cities: All 7 emirates (urban)